

**DIRA - Waste Management 2020 Budget**

|  | 2016              | 2017             | 2018             | 2019             | 2020<br>Projected<br>Budget | \$Amt Change | % Increase/<br>(Decrease) | % of Total<br>Income/<br>Expense | Assumptions & commentary   |
|--|-------------------|------------------|------------------|------------------|-----------------------------|--------------|---------------------------|----------------------------------|--|
| <b>REVENUE</b>                                 |                   |                  |                  |                  |                             |              |                           |                                  |  |
| Community Donations                            | \$ 900            | \$ 900           | \$ 900           | \$ 1,000         | \$ 1,000                    | \$ -         | 0.0%                      | 1.1%                             |  |
| Garbage Ticket Sale & Collection               | \$ 16,000         | \$ 16,000        | \$ 17,600        | \$ 17,600        | \$ 17,600                   | \$ -         | 0.0%                      | 19.7%                            |  |
| From Accumulated Surplus                       |                   | \$ 4,000         | \$ 4,000         | \$ -             | \$ -                        | \$ -         | 0.0%                      | 0.0%                             |  |
| HST/GST Rebate                                 | \$ 750            | \$ 500           | \$ 550           | \$ 400           | \$ 400                      | \$ -         | 0.0%                      | 0.4%                             |  |
| Regional District                              | \$ 58,250         | \$ 62,675        | \$ 65,315        | \$ 70,333        | \$ 80,442                   | \$ 10,110    | 15.5%                     | 78.7%                            |  |
| <b>TOTAL REVENUE</b>                           | <b>\$ 75,900</b>  | <b>\$ 84,075</b> | <b>\$ 88,365</b> | <b>\$ 89,333</b> | <b>\$ 99,442</b>            |              |                           |                                  |  |
| <b>EXPENSES</b>                                |                   |                  |                  |                  |                             |              |                           |                                  |  |
| <b>Garbage &amp; Recyclable Expenses</b>       |                   |                  |                  |                  |                             |              |                           |                                  |  |
| Garbage Pickup                                 | \$ 26,775         | \$ 26,775        | \$ 26,775        | \$ 27,668        | \$ 27,668                   | \$ -         | 0.0%                      | 31.0%                            |  |
| Tipping Fees                                   | \$ 8,000          | \$ 8,500         | \$ 9,350         | \$ 9,350         | \$ 9,350                    | \$ -         | 0.0%                      | 10.5%                            | Unchanged in 2019.   |
| Large Item Garbage Pickup                      | \$ -              | \$ -             | \$ 500           | \$ 1,500         | \$ 3,000                    | \$ 1,500     | 300%                      | 1.7%                             | Approx \$2600 in 2019, over twice the 2018 cost. Program well received and used by wide range of islanders.  |
| Hauling Garbage to Dump                        | \$ -              | \$ -             | \$ -             | \$ 800           | \$ 300                      | \$ (500)     | 100%                      | 0.9%                             | Decreased from 2018. Storage area has replaced dumping site.   |
| Hauling Recyclables                            | \$ 1,000          | \$ 1,500         | \$ 2,025         | \$ 3,000         | \$ 3,500                    | \$ 500       | 24.7%                     | 3.4%                             | Scrap metal collection continues to increase. Bill as of Aug => \$4700. Will research ways of recovering some cost.  |
| <b>Total Garbage &amp; Recyclable Expenses</b> | <b>\$ 35,775</b>  | <b>\$ 36,775</b> | <b>\$ 38,650</b> | <b>\$ 42,318</b> | <b>\$ 43,818</b>            |              |                           |                                  |  |
| <b>Staffing Expenses</b>                       |                   |                  |                  |                  |                             |              |                           |                                  |  |
| Wages  | \$ 17,500         | \$ 19,600        | \$ 21,560        | \$ 21,560        | \$ 24,859                   | \$ 3,299     | 15.3%                     | 24.1%                            | Increase wages are under consideration: Manager & Bookkeeper from \$22 to \$26/hr. Assistant Manager from \$19 to \$22/hr. Casual from \$17 to \$19/hr. Average increase: \$3/hr. Last increase was in 2016. |
| Wage Benefits (inc. WCB)                       | \$ 1,100          | \$ 1,300         | \$ 1,430         | \$ 1,430         | \$ 1,650                    | \$ 220       | 15.4%                     | 1.6%                             | Comparable ranges: Managers \$32 to \$20. Assist Mgr \$16 to \$25.   |
| Summer Traffic Control                         | \$ 500            | \$ 500           | \$ 600           | \$ 200           | \$ -                        | \$ (200)     | -33.3%                    | 0.2%                             | Same % increase used to calc pay increase.   |
| <b>Total Staffing Expenses</b>                 | <b>\$ 19,100</b>  | <b>\$ 21,400</b> | <b>\$ 23,590</b> | <b>\$ 23,190</b> | <b>\$ 26,508</b>            |              |                           |                                  | No longer funded by WMC.   |
| <b>Building Expenses</b>                       |                   |                  |                  |                  |                             |              |                           |                                  |  |
| Renovations/Repairs                            | \$ 3,500          | \$ 7,000         | \$ 7,000         | \$ 3,500         | \$ 3,500                    | 0            | 0.0%                      | 3.9%                             | Installation of rinse station using rainwater. Currently getting estimated cost.   |
| Rent   | \$ 7,500          | \$ 7,500         | \$ 7,500         | \$ 7,500         | \$ 9,000                    | 1500         | 20.0%                     | 8.4%                             | Increase of \$1500   |
| <b>Total Building Expenses</b>                 | <b>\$ 11,000</b>  | <b>\$ 14,500</b> | <b>\$ 14,500</b> | <b>\$ 11,000</b> | <b>\$ 12,500</b>            |              |                           |                                  |  |
| <b>General Expenses</b>                        |                   |                  |                  |                  |                             |              |                           |                                  |  |
| Bookkeeping & Office Expenses                  | \$ 5,000          | \$ 5,000         | \$ 5,175         | \$ 5,175         | \$ 5,967                    | \$ 792       | 15.3%                     | 5.8%                             | Same % increase as manager's.  |
| DIRA Administration                            | \$ 4,400          | \$ 4,400         | \$ 4,400         | \$ 5,600         | \$ 8,600                    | \$ 3,000     | 68.2%                     | 6.3%                             | Increase of \$3000.  |
| Supplies/Equipment                             | \$ 1,500          | \$ 1,500         | \$ 1,500         | \$ 1,500         | \$ 1,500                    | \$ -         | 0.0%                      | 1.7%                             |  |
| Travel/Conferences                             | \$ 1,000          | \$ 500           | \$ 550           | \$ 550           | \$ 550                      | \$ -         | 0.0%                      | 0.6%                             |  |
| <b>Total General Expenses</b>                  | <b>\$ 11,900</b>  | <b>\$ 11,400</b> | <b>\$ 11,625</b> | <b>\$ 12,825</b> | <b>\$ 16,617</b>            |              |                           |                                  |  |
| <b>TOTAL EXPENSES</b>                          | <b>\$ 77,775</b>  | <b>\$ 84,075</b> | <b>\$ 88,365</b> | <b>\$ 89,333</b> | <b>\$ 99,442</b>            |              |                           |                                  |  |
| <b>TOTAL INCOME LESS EXPENSES</b>              | <b>\$ (1,875)</b> | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>                 |              |                           |                                  |  |

## DIRA - Waste Management Budget 2019- 2023 Projections

|   | 2020             | 2021             | 2022              | 2023              | 2024              |
|---|------------------|------------------|-------------------|-------------------|-------------------|
| <b>ESTIMATED REVENUE</b>                      |                  |                  |                   |                   |                   |
| Community Donations                           | \$ 1,000         | \$ 1,000         | \$ 1,000          | \$ 1,000          | \$ 1,000          |
| Garbage Ticket Sale & Collection              | \$ 17,600        | \$ 17,750        | \$ 17,950         | \$ 18,200         | \$ 18,200         |
| GST Rebate                                    | \$ 400           | \$ 400           | \$ 400            | \$ 400            | \$ 400            |
| Regional District                             | \$ 79,993        | \$ 80,343        | \$ 82,019         | \$ 84,477         | \$ 84,477         |
| <b>TOTAL INCOME</b>                           | <b>\$ 98,993</b> | <b>\$ 99,493</b> | <b>\$ 101,369</b> | <b>\$ 104,077</b> | <b>\$ 104,077</b> |
| <b>ESTIMATED EXPENSES</b>                     |                  |                  |                   |                   |                   |
| <b>Garbage &amp; Recycling Expenses</b>       |                  |                  |                   |                   |                   |
| Garbage Pickup & Hauling Recyclables          | \$ 34,018        | \$ 34,518        | \$ 36,244         | \$ 36,244         | \$ 36,244         |
| Tipping Fees                                  | \$ 9,350         | \$ 9,350         | \$ 9,500          | \$ 9,500          | \$ 9,500          |
| <b>Total Garbage &amp; Recycling Expenses</b> | <b>\$ 43,368</b> | <b>\$ 43,868</b> | <b>\$ 45,744</b>  | <b>\$ 45,744</b>  | <b>\$ 45,744</b>  |
| <b>Staffing Expenses</b>                      |                  |                  |                   |                   |                   |
| Wages   | \$ 24,859        | \$ 24,859        | \$ 24,859         | \$ 26,102         | \$ 26,102         |
| Wage Benefits (inc. WCB)                      | \$ 1,650         | \$ 1,650         | \$ 1,650          | \$ 1,901          | \$ 1,901          |
| <b>Total Staffing Expenses</b>                | <b>\$ 26,508</b> | <b>\$ 26,508</b> | <b>\$ 26,508</b>  | <b>\$ 28,003</b>  | <b>\$ 28,003</b>  |
| <b>Building Expenses</b>                      |                  |                  |                   |                   |                   |
| Renovations/Repairs                           | \$ 3,500         | \$ 3,500         | \$ 3,500          | \$ 3,500          | \$ 3,500          |
| Rent of Recycling Site                        | \$ 9,000         | \$ 9,000         | \$ 9,000          | \$ 9,000          | \$ 9,000          |
| <b>Total Building Expenses</b>                | <b>\$ 12,500</b> | <b>\$ 12,500</b> | <b>\$ 12,500</b>  | <b>\$ 12,500</b>  | <b>\$ 12,500</b>  |
| <b>General Expenses</b>                       |                  |                  |                   |                   |                   |
| Operation/Admin/Bookkeeping                   | \$ 5,967         | \$ 5,967         | \$ 5,967          | \$ 6,880          | \$ 6,880          |
| DIRA Administration                           | \$ 8,600         | \$ 8,600         | \$ 8,600          | \$ 8,800          | \$ 8,800          |
| Supplies/Equipmen                             | \$ 1,500         | \$ 1,500         | \$ 1,500          | \$ 1,600          | \$ 1,600          |
| Travel/Conferences                            | \$ 550           | \$ 550           | \$ 550            | \$ 550            | \$ 550            |
| <b>Total General Expenses</b>                 | <b>\$ 16,617</b> | <b>\$ 16,617</b> | <b>\$ 16,617</b>  | <b>\$ 17,830</b>  | <b>\$ 17,830</b>  |
| <b>TOTAL EXPENSES</b>                         | <b>\$ 98,993</b> | <b>\$ 99,493</b> | <b>\$ 101,369</b> | <b>\$ 104,077</b> | <b>\$ 104,077</b> |
| <b>TOTAL INCOME LESS EXPENSES</b>             | <b>\$ -</b>      | <b>\$ -</b>      | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>       |